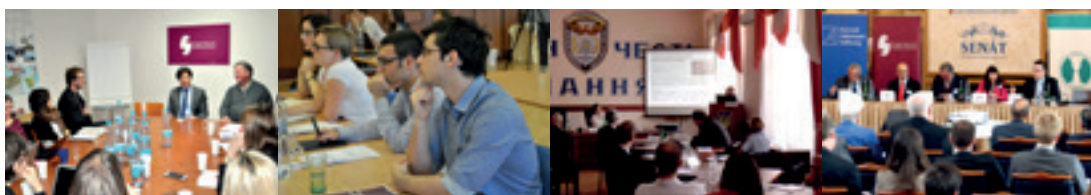




Prague Security
Studies Institute



ANNUAL REPORT 2015

CHAIRMAN'S MESSAGE

As it approaches its fifteenth year of operation, the Prague Security Studies Institute (PSSI) has matured into a regional leader in select areas of the foreign policy and national security space. Its four programmatic activities have had an outsized impact on the issue areas they treat, which are often underdeveloped security portfolios, notably its Space Security and Economic and Financial Threat programs.

Although energy security has properly gained considerable attention since PSSI's inception, we have concentrated on the malevolent activities of Russian state-owned energy enterprises, which display predatory and politicized behavior that is often dominated by strategic, rather than commercial, objectives.

The Institute's flagship Security Scholars Program has developed a reputation for excellence, in large part due to our formula of having exceptional students interact with senior Czech and foreign security policy practitioners and professionals in small group settings. This approach has included our NATO Summer School, Energy Security Academy and Master's Degree Program in International Security Studies, co-sponsored by Charles University.

The advent of "hybrid warfare," as practiced by Russia and China requires creative, non-kinetic solutions that PSSI has primarily identified in the economic and financial domain. In this connection, the Institute has pioneered the granular tracking and visual mapping of the daily transactions of Russian and Chinese state-owned and – controlled enterprises worldwide. This "watch what they do, not what they say" capability has produced tangible benefits regarding enhanced situational awareness, early warning and defensive and offensive opportunities for the allied security community.

Although a boutique public policy organization, PSSI takes pride in the scale of its influence and the quality of its products and high-level gatherings in its areas of strength and leadership. We are especially grateful to our institutional and individual donors, staff, partner organizations, advisors and loyal friends that have facilitated this level of achievement in the field of security policy and studies.



Roger W. Robinson, Jr.
PSSI Chairman and Co-Founder



Andrew Schapiro, U.S. Ambassador to the Czech Republic with RMSSP students during lecture about the state of Czech-U.S. relations.

SECURITY SCHOLARS PROGRAM

ROBINSON-MARTIN SECURITY SCHOLARS PROGRAM

PSSI launched its Robinson-Martin Security Scholars Program (RMSSP) in February of 2002. RMSSP offers some seventeen highly qualified and motivated students from leading Czech universities the opportunity to participate in a two-semester program on the premises of PSSI covering a broad spectrum of security-related subjects. PSSI evaluated other established European and American security studies programs to help develop the Institute's RMSSP. It specializes in putting visiting security policy practitioners together with our students in small group settings, followed whenever possible by a relaxed social gathering that permits them to interact with visiting lecturers on more personal basis.

As noted, the Robinson-Martin Security Scholars Program is presently comprised of a series of lectures and seminars led by distinguished current and former senior security policy professionals from the Czech Republic and number of other countries, including the U.S. The content and sequencing of over twenty lecturers

each academic year were originally designed by the PSSI's late Executive Director and Co-Founder Oldřich Černý. Mr. Černý himself was a veteran of the Czech security community, serving as former President Václav Havel's National Security Advisor and Director of the Czech Foreign Intelligence Service for almost a decade.

In addition to the lecture series, students are required to write two policy memoranda on selected topics covered in the series and be involved in numerous Institute activities, including conferences and roundtables. Among the distinguished RMSSP lecturers in 2015 were: Pavel Fisher, former Czech Ambassador to France and former Director of the Political Department in the Office of the President Vaclav Havel; Petr Kolář, former Czech Ambassador to the U.S. and Russia; Štefan Füle, former European Commissioner for Enlargement and the European Neighbourhood Policy; Jan Michal, Head of the European Commission Representation in Prague; Ondřej Horváth, Médecins Sans Frontières; Tomáš Pojar, Vice President for International Relations (CEVRO) Institute; Andrew Schapiro, U.S. Ambassador to the Czech Republic; Ivan Gabal, Vice-Chairman of the Committee on Defence and Member of the Committee on Security in the Czech Parliament and Petr Pelz, who previously served as Czech Ambassador to Afghanistan and former Director of Military Intelligence.

COOPERATION WITH CHARLES UNIVERSITY

Since its inception in 2002, PSSI has been closely collaborating with the prestigious Charles University in Prague. In 2006, PSSI initiated and financially supported a new Master's Degree Program in International Security Studies, the first of its kind in the Czech Republic. PSSI also helped achieve English language accreditation of our Masters Degree program from the Ministry of Education, which took effect in the fall of 2012. The program offers a range of cutting-edge subjects in the field of security studies and provides students with solid theoretical training as well as a detailed understanding of the decision-making process as well as some of the crucial security challenges of our time (e.g. energy security, space security, Russia and Chinese hybrid warfare, asymmetric threats, economic and financial warfare, terrorism, proliferation etc.). Two new courses configured by PSSI have been launched recently: "Space Security in the 21st Century" in the fall semester of 2015 and "Economic Warfare" in the spring semester of 2016.

PSSI continues to coordinate closely with Charles University by organizing lectures by visiting speakers and hosting workshops. In this connection, PSSI's James Q. Whitaker Security Lecture Series was established at the Faculty of Social Sciences, Charles University in 2008 to further such cooperation. The primary aim of these lectures is to bring distinguished guest lecturers from the global security and foreign policy communities and academia to share their analyses, expertise and first-hand experiences with the students. We are presently examining the establishment of a new doctoral degree dedicated to what we term the "Economic and Financial (E&F) Threat Domain".

PSSI CONVENES ITS ELEVENTH NATO SUMMER SCHOOL

For the eleventh consecutive year, PSSI, together with NATO's Public Diplomacy Division, organized a summer school session entitled "NATO's Challenges: Ukraine and Beyond" that was held on July 12–17, 2015 in Měříň, Czech Republic. Each year, our Summer School attracts some 25 highly qualified graduate students from NATO member and partner countries to participate in a week-long seminar consisting of lectures, workshops, and presentations. About a dozen nations are generally represented.

Summer School students participated in lectures in the morning and interactive workshops and simulations in the afternoon. The agenda included topics such as: Hybrid Warfare and Article V; Cyber security; NATO's Eastern Partners; Future of Ukraine; Crisis Management Simulation and many more. The prestigious gathering continued a tradition of attracting prominent security policy practitioners such as: Daniel Koštoval, Ministry of Defence of the Czech Republic; Wojciech Lorenz, Polish Institute of International Affairs; Petr Luňák, NATO Public Diplomacy Division; Ivana Smoleňová, Prague Security Studies Institute; Martin Michelot, EUROPEUM; Jiří Schneider, Executive Director at Aspen Institute Prague; Janis Kazocins, Security Adviser to Latvian Foreign and Defence Ministries; and Roger W. Robinson, Jr., President and CEO of RWR Advisory Group and Chairman and Co-founder of the Prague Security Studies Institute.

PSSI INITIATES AN E-LEARNING PLATFORM

In response to the increasing demand for an innovative approach to learning and the Institute's desire to broaden its reach, PSSI developed an e-learning platform that is available to individuals working on, or interested in, current and emerging issues in the field of foreign policy and international security. We seek to build a learning tool that is complimentary and reinforcing of our more traditional teaching methods. Our recorded lectures are also available on the e-learning platform SlidesLive. PSSI is anxious to offer these educational opportunities online so that they can be viewed at the convenience and leisure of the viewers. A corollary benefit of this new vehicle will be increased content for PSSI's IRSEC Hub (International Relations and Security Affairs Resource Hub) which already connects some 35 regional think-tanks from Visegrad countries, Ukraine and the Baltics.

The e-learning platform features the proceedings of PSSI's educational events, Summer School and Charles University's space security course, as well as a sub-platform devoted to videos with exclusive focus on Ukraine, produced by PSSI during workshops on Security Sector Reform in Odessa, Kharkov and Kiev.



Václav Bartuška, Ambassador-at-Large for Energy Security of the Czech Republic, giving a lecture at the Energy Security Academy

ENERGY SECURITY PROGRAM

INTERNATIONAL CONFERENCE ON ENERGY SECURITY

In June 2015, PSSI co-organized a conference with the Faculty of Social Studies of Masaryk University entitled "Energy Security in Central and Eastern Europe and the Operations of Russian State-Owned Energy Enterprises". The Conference brought together leading scholars, government officials, industry representatives, NGOs and other stakeholders to discuss the rapidly changing energy security dynamics in Central and Eastern Europe. Among the speakers were: Václav Bartuška, Ambassador-At-Large for Energy Security, Ministry of Foreign Affairs of the Czech Republic; Urban Rusnák, Secretary General, Energy Charter; Julia Kuszniir, Associate Researcher, Bremer Energie Institut; Choi Jong-uk, Director, International Energy Security Division, Ministry of Foreign Affairs of Republic of Korea; Hirobumi Kayama, Director, Office for International Nuclear Energy Cooperation, Ministry of Economy, Trade and Industry, Japan; Sanjoy Banerjee, Director, Energy Institute, City College

of New York (CUNY); and Andrej Nosko, Program Manager, Think Tank Fund, Open Society Foundations.

The conference was convened following the completion of a comprehensive study on this same topic by PSSI and the Faculty of Social Studies at Masaryk University (FSS MU) in the field of regional energy security. This partnership has served, among other purposes, as a solid basis for a joint research endeavour intended to examine patterns of behavior of the key Russian state-owned energy enterprises (i.e. Gazprom and Rosatom) in the natural gas and nuclear energy sectors of Central and Eastern Europe (CEE). During this eighteen-month project, PSSI and the FSS MU organized a substantial number of in-depth interviews and research trips and convened two more formal roundtable gatherings of prominent energy security experts and analysts.

In addition to its focus on these Russian state-owned enterprises, the study undertook a broader analysis of the region's energy environment and competitive pressures worldwide, particularly those emanating from Asia. It seeks to provide an unbiased assessment of the potential risks arising from the operations of these monopolistic Russian enterprises, their predatory behaviour and related market forces that could potentially harm the region's energy security. It is intended that the findings of this assessment will serve to assist the



PSSI's conference on energy security "Energy Security in Central and Eastern Europe and the Operations of Russian State-Owned Enterprises".

work of energy experts and security policy practitioners, industry representatives as well as the academic and NGO communities.

ENERGY SECURITY ACADEMY

This one-week intensive course is the flagship project of the broader Energy Security Program established at PSSI in the fall of 2012, which included a three-year joint educational initiative with Masaryk University in this critical field.

The aim of the academy is to provide Czech and international students with an active interest in global energy affairs with an advanced understanding of this relatively new dimension of international security studies. The weaponization of Russian state-owned energy enterprises prior to, and during, the Moscow-sponsored Ukraine crisis has altered substantially the regional energy environment, particularly with respect to natural gas and nuclear energy.

In 2016, the course was entitled "Innovative Technologies Advancing Energy Security" and was held from February 8 – 12.

Among the lecture topics were: smart grids, energy efficiency, cyber security in the energy sector, innovative technologies in energy systems and electricity trading. Admission to the course was highly selective and only seventeen students were chosen from a broad applicant pool based on their demonstrated previous experience

and interest in the field. This year students of Energy Security Academy were also invited to visit the Research Centre Rez, which focuses on research, development and innovation in the field of power generation.

Among the lecturers were: Marko Velikonja, Senior Economic Officer at the US Embassy in Prague; Jan Sádlo, Head of Unit at the Department of International Cooperation in Energy at the Ministry of Industry and Trade; Lukáš Lehotský, lecturer on Energy Security Studies at the Masaryk University; Veronika Zapletalová, researcher at the International Institute of Political Studies at the Masaryk University; Tomáš Ivančík, Dessault Systems; Stanislav Hes, ČEZ Distribution; and Milan Smrž, President of Eurosolar Czech Republic.

The intensive course was also the beneficiary of invaluable contributions from its partners at Masaryk University, specifically the team of lecturers from the Faculty of Social Sciences. Masaryk University is currently the only Czech university that offers a graduate degree program in energy security. The program launched its English language degree program in September 2014. PSSI plans to continue partnering with Masaryk University as it expands its educational offerings.



The White House Fellows visiting PSSI in March 2015.

SPACE SECURITY PROGRAM

PSSI is persuaded that the security and sustainability of the space environment is now essential to the day-to-day lives of Earth's inhabitants. Should access to, and the use of, space be compromised, particularly by the deliberate actions of certain space-faring nations, the harm done could be catastrophic. Accordingly, the Institute has launched a program dedicated solely to the space security portfolio, an underdeveloped area of the broader space domain. A centerpiece of this program is a biennial conference (two of which have already been held) with leading space security experts and officials from Europe, the United States and Japan.

Since 2010, PSSI has been at the forefront of the European space security debate. Together with the European Space Policy Institute (the sole think tank of the European Space Agency), PSSI produced the first-ever non-governmental space security conference for U.S., European and Japanese space policy officials in June 2011, entitled, "Space Security through the Transatlantic Partnership." In October 2013, PSSI convened its second biennial space security conference in Tokyo, Japan with the generous sponsorship of

the Prime Minister's Office of National Space Policy, entitled, "Strengthening Space Security through a Trilateral U.S. – Europe – Japan Partnership." A third such gathering is scheduled to take place in Prague in June 2016.

HANDBOOK ON SPACE SECURITY

PSSI's Space Security Program Director, Jana Robinson, served as a co-editor of, and the author of three articles in, the Handbook of Space Security, a two-volume Springer publication that took over three years to compile. The book provides an excellent resource on the space security portfolio for experts in the field, space policy decision-makers, as well as academic, industry, NGOs and other audiences. Since its online publication in October 2014 (printed version came out in 2015), there were over 20,000 chapter downloads almost equally distributed among individual articles. The Handbook was presented at the European Parliament on 15 March 2016, at a gathering organized by the Kangaroo Group, demonstrating the growing interest of European decision-makers in this vital foreign and security policy portfolio. The welcoming remarks were delivered by Michael Gahler MEP, President of the Kangaroo Group and the meeting was moderated by Karl Won Wogau, Secretary General of the same group.



Jana Robinson, PSSI's Space Security Program Director and former Space Policy Officer at the European External Action Service (EEAS), giving lecture to students of the "Space Security in the 21st Century" course.

SPACE SECURITY COURSE

PSSI's Space Security Program also includes an academic dimension in the form of a course of study entitled "Space Security in the 21st Century" under the auspices of Charles University's Master's Degree Program in International Security Studies (MISS), co-sponsored by PSSI. It was first introduced to students enrolled in Charles University's MISS program in the spring 2015 semester.

This course is designed to explore the security dimensions of space from a policy, regulatory and technical perspective, with an emphasis on the irresponsible or disruptive actions of some space-faring nations in this domain. The course consists of six general classes, three or four guest lectures and two seminars. Recognized speakers with extensive expertise in the field are invited for each of these special lectures.

The lectures organized in the spring semester included „U.S. Space Policy at the National Level" by Peter Marquez, Vice-president for Global Engagement at Planetary Resources and former Director for Space Policy at the White House National Security Council; „U.S. National Security Space Debate" by Dr. Scott Pace, Director of the Space Policy Institute and a Professor of Practice in International Affairs at George Washington University's Elliott School of International Affairs and former Associate Administrator

for Program Analysis and Evaluation at NASA and Assistant Director for Space and Aeronautics at the White House; „Policy Framework for Space Security Activities in the European Union" by Frank Asbeck, Principal Adviser for Space and Security Policy, European External Action Service (EEAS), and „Space Security in Bilateral and International Relations" by Jana Robinson, Space Policy Officer at the European External Action Service (EEAS), previously Resident Fellow at the European Space Policy Institute (ESPI).

The lectures in Fall semester 2015 included: "Orbit/Spectrum Regulation – ITU International Regulatory Framework" by Attila Matas, Head of the Space Publications and Registration Division in the ITU Radiocommunication Bureau – Space Services department; and „Space and National Security: Opportunities and Challenges" by Dr. Peter L. Hays, Senior Space Policy Analyst at Falcon Research.



Frank Asbeck, Principal Adviser for Space and Security Policy at European External Action Service giving lecture as part of Charles University's M.A. course "Space Security in the 21st Century".

ECONOMIC AND FINANCIAL THREAT PROGRAM

The national security dimensions of the global economic and financial (E&F) domain are arguably more prevalent in our highly interdependent world than ever before. Sanctions are more commonplace and varied, as are the measures taken to circumvent them.

PSSI has long recognized this reality and now has a program dedicated to educating the security communities and militaries of allied nations as well as academia, industry and non-governmental organizations concerning the various modalities of E&F statecraft and warfare. Special emphasis is given to the strategic use by prospective adversaries of their forward-deployed state-owned enterprises.

PSSI often refers to this field as the Economic and Financial Threat Domain, which we believe will become increasingly integrated into the training, planning, readiness and operations of NATO and allied militaries more broadly. It is also a portfolio that is increasingly attractive to senior security policy-makers as a non-kinetic option for crisis prevention and resolution in a space dominated by the West.

PSSI has invested significantly in producing E&F reports for allied policy-makers on a range of issues. PSSI's experience in this domain dates back to the Reagan White House, and includes nearly four decades of risk management and senior policy-related expertise. Greater situational awareness and improved early warning are urgently needed in this domain, as is the configuration of subtle, but effective, penalties for belligerent nations.

In 2015, PSSI was actively involved in the development of a course of study entitled "Economic Warfare, that was taught for the first time within the curriculum of Charles University's Master's Degree Program in International Security Studies (MISS) in February 2016. The Institute also plans to hold a series of roundtables and conferences on this cutting-edge international security portfolio, the first of which was successfully convened in Prague on May 16, 2016.



Conference "Energy Security in Central and Eastern Europe and the Operations of Russian State-Owned Enterprises".

TRANSNATIONAL SECURITY PROJECTS

PSSI's Special Projects aim to identify and analyze relevant foreign policy and security-related issues that will increasingly affect and influence the transatlantic security policy community. These challenges involve considerably more than the traditional political-military agenda that dominated the previous century, as less visible and unconventional methods are gaining traction among world's bad actors, including sophisticated cyber attacks, and the so-called "hybrid warfare" with sizeable economic and financial dimensions.

SECURITY SECTOR REFORM IN UKRAINE

The main purpose of this project has been to contribute to enhanced capacities and involvement of local communities in maintaining public order in war-torn Ukraine, as well as to improve communication among local authorities, security and police agencies, civil society, activists and local journalists. Among the Czech experts involved were representatives of the Czech Police, members of academia and non-governmental organizations.

All PSSI events were attended by representatives of EU, NATO and OSCE advisory missions to Ukraine and of the Czech Republic's Embassy in Kiev. The project was supported by the Ministry of Foreign Affairs of the Czech Republic and NATO's Public Diplomacy Division.

The first roundtable, organized in cooperation with the Institute of World Policy, took place in May 2015 in Kiev. Among the issues discussed were disarmament, demobilization and reintegration of members of non-state armed groups, screening of members of state security agencies and community policing. The event was attended by representatives of other partner organizations, which subsequently co-organized similar sessions in Charkiv and Odessa.

All the lectures and discussions of the project were recorded and uploaded to the e-learning platform of PSSI's IRSEC Hub (International Relations and Security Affairs Resource Hub). In addition, PSSI has created the online information platform 'Ukraine Analytical Hub' – a sub-platform within the IRSEC Hub website, which gathers unique expertise and analytical publications that relate to Ukraine from leading IRSEC Hub partners in Central and Eastern Europe as well as other top think tanks.



Members of PSSI with local activists and members of security community in Odessa, Ukraine during workshop on security sector reform in Ukraine.

INTERAGENCY CIVILIAN MILITARY TRAINING

In an effort to increase the number of qualified and skilled civilians trained in NATO and EU member countries to take part in complex stabilization projects, crisis management exercises and civilian-military operations around the world, PSSI organized its Interagency Civilian-Military Training (ICMT) in partnership with the Ministry of Foreign Affairs for the fourth consecutive year (June 8–12, 2015).

The course seeks to improve civilian resources and capabilities, and is designed for experts interested in being deployed in foreign missions of various international organizations. Participants are recruited among Czech and foreign civilian experts and those Czech nationals interested in participating in reconstruction and observation missions abroad, within NATO, EU, OSCE or UN structures.

This year's program offered an advanced level for participants with previous field experience seeking more senior positions. This one-week training was comprised of four days of lectures and workshops held at the Diplomatic Academy of the Ministry of Foreign Affairs and one day of field training in close protection and personal security. Speakers included, among others, M. Jorn Laursen from the EEAS Human Resources Office, Alexey Gromov from OSCE/ODIHR, Ingrid Halmo, Lt. Col. Jan Vevera and Lumír

Němec, former commander of the elite unit of the Military Police of the Czech Republic.

INITIATIVE TO RAISE AWARENESS OF PRO-RUSSIAN DISINFORMATION CAMPAIGN

The sophisticated and well-organized pro-Russian disinformation campaigns have increasingly been a cause for concern due to their ability to undermine social cohesion and act as destabilizing forces across Central and Eastern Europe. These troubling activities also have a serious influence on political and public debate. Civil society, media, activists as well as state institutions are faced with a myriad of challenges determining the most appropriate response to the Kremlin's disinformation offensive that targets the core pillars of democracy. In 2015, PSSI started a new initiative with aim to highlight the pro-Russian disinformation activities and their pattern of conduct in the region, headed by PSSI's Ivana Smoleňová.

PUBLICATION: THE PRO-RUSSIAN DISINFORMATION CAMPAIGN IN THE CZECH REPUBLIC AND SLOVAKIA

As part of this initiative, PSSI's publication "Pro-Russian Disinformation Campaign in the Czech Republic and Slovakia: Types of Media Spreading Pro-Russian Propaganda, Their Characteristics and Frequently Used



Workshop for the members of security community in Odessa, Ukraine.

"Narratives" provides a brief overview of the pro-Russian disinformation activities in the Czech Republic and Slovakia, identifies frequently used narratives, and brings attention to the similarity of arguments and messages used by a pro-Russian media with no formal links to Russia, versus media that are founded and funded by the Russian Federation. The publication is accessible on the PSSI's webpage.

PSSI WASHINGTON

In the fall of 2006, the Prague Security Studies Institute Washington (PSSI Washington) was established in Washington, DC. Its mission is to strengthen U.S. understanding of the security challenges facing Central and Eastern Europe, and other post-communist states. PSSI Washington also seeks to enrich the public policy debate on both sides of the Atlantic with respect to the connectivity between transatlantic security issues and those confronting our allies in the Asia-Pacific region. It is also a leading resource in the expanding field of space security. PSSI Washington is committed to helping communicate, explain and predict official U.S. perceptions and policy options concerning key global flashpoints. It will continue to convene periodic, co-sponsored conferences and roundtables to fulfill its role as the first Czech non-governmental security policy organization to establish a presence in the United States.



PSSI's project IRSEC Hub (International Relations and Security Affairs Resource Hub).

OTHER EVENTS

NEW SUB-PLATFORM ON IRSEC HUB: UKRAINE ANALYTICAL HUB

PSSI's initiative IRSEC Hub (International Relations and Security Affairs Resource Hub), which has been joined by 35 leading think tanks from Central and Eastern Europe, has launched a new sub-platform entitled "Ukraine Analytical Hub".

Given the current security situation in Ukraine, the country is expected to face acute domestic political, economic and social challenges in the coming years. Therefore, a platform has been created that provides access to research outputs with an exclusive focus on Ukraine. It gathers unique expertise from leading IRSEC Hub partners in the form of publications, research papers and e-learning videos and benefits both organizations and individuals, including researchers, academics, students, government officials, journalists and diplomats. More information on the sub-platform can be found here: www.ukraine.irsec-hub.org.

THREE CLOSED ROUNDTABLES ON CYBER SECURITY

In 2015, PSSI organized three roundtables on Cyber Security, which brought together policy-makers, lawyers, cyber experts and representatives from the Czech Republic, Slovakia, Hungary and Poland.

The first roundtable was entitled "Cyber Security: A Matter of National Security or Law Enforcement? Government Responsibility vs Corporate Governance Liability" and held in June, 2015. It focused on policy and legislative frameworks to strengthen cyber security and their compatibility with current corporate strategies to combat this threat. The second roundtable entitled "Cyber Security: Risk Mitigation – A Cost of Protection and Insurance" held in September, addressed the allocation of resources for cyber risk mitigation through hardware and software protection tools, organizational measures and financial insurance tools. The third roundtable, held in October and entitled "Cyber Security and Critical Infrastructure Protection" discussed the definition of critical infrastructure from the perspective of "manageable" protection against cyber security risks and an acceptable level of regulatory burden.

To conclude this series of roundtables, a public event "Cyber Security: Customers' Data and Privacy Protection against Cyber Risk" was organized at the end of 2015. The aim of the event was to



Heidi Meyer, Political Advisor to NATO Allied Land Commander, conducting simulation exercise during PSSI's annual Interagency Civilian-Military Training.

encourage public discussion about cyber security challenges of data management in state institutions and private companies operating large databases of customers with special attention to privacy protection in e-commerce.

A ROUNDTABLE WITH MAJ. GEN. WILLIAM GAYLER

On November 13, PSSI hosted a closed roundtable entitled "NATO Force Integration Units and Czech-American Cooperation" with Maj. Gen. William Gayler, Deputy Commanding General of U.S. Army in Europe, and Commander, U.S. Army NATO. The roundtable was attended by various Czech government officials as well as Czech security experts.

A PUBLIC LECTURE WITH AMIN TARZI

PSSI, in cooperation with the CEVRO Institute (PCTR) and Forum 2000 Foundation, organized a public lecture entitled "The Middle East Democracy Dilemmas." presented by Dr. Tarzi, Director of Middle East Studies at Marine Corps University. He addressed the pressing issues of foreign policy in the Middle East, including Islamism.

ALUMNI PROGRAM

PSSI's Alumni Program is designed to connect, support, acknowledge and benefit the growing PSSI "extended family" and facilitate information exchanges among the students and young professionals. Today, PSSI's "extended family" accounts for about 700 graduates from around the world.

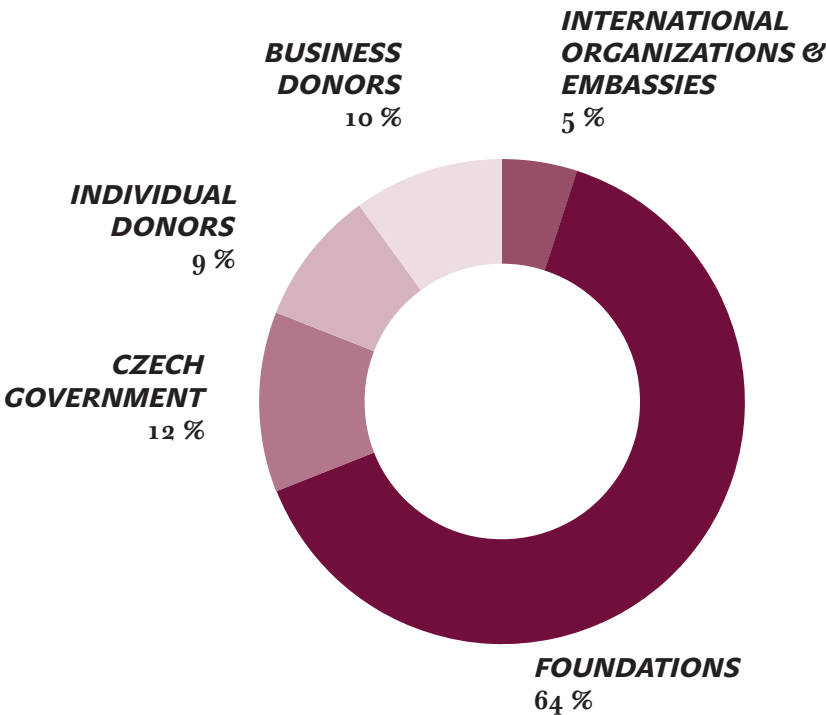
Our students successfully completed one or more of PSSI's educational initiatives: the Robinson-Martin Security Scholars Program; our co-sponsored Charles University's Master's Degree program in International Security Studies; NATO Summer School; our Interagency Civilian-Military Training Program, our Energy Security Academy. The Institute's alumni project is primarily communicated and organized through social media platforms such as Facebook and LinkedIn. Moreover, in 2015 we also organized a number of informal alumni events and gatherings to facilitate career-related exchanges and informal interactions among our present students and alumni.

FINANCIAL OVERVIEW

FUNDING SOURCES

- The Carthage Foundation
- Ministry of Foreign Affairs of the Czech Republic
- Diana Davis Spencer Foundation
- Dr. James Q. Whitaker
- AIG
- Bawd Foundation
- NATO
- The Donner Canadian Foundation
- KEPCO
- Embassy of the United States in Prague
- Embassy of Japan in Prague

STRUCTURE OF REVENUES



ABOUT PSSI

THE PRAGUE SECURITY STUDIES INSTITUTE (PSSI) is a non-profit, non-governmental organization established in early 2002 to advance the building of just, secure, democratic, free market societies in the Czech Republic and other post-communist states. PSSI's mission is to build an ever-growing number of informed and security-minded policy practitioners dedicated to the development and protection of democratic values and institutions. PSSI offers programs that help meet the critical requirements associated with equipping new generations of young leaders to manage the complex, security-related challenges of the 21st century.

To fulfill its mission, PSSI conducts a broad range of activities under its Security Scholars Program, Space Security Program, Economic & Financial Threat Program and Energy Security Program. PSSI aims to identify and analyze geopolitical flashpoints and emerging threats regionally and globally and to propose sound and achievable policy options to deter and defeat hybrid warfare strategies and other forms of external aggression as well as security-relevant internal governance abuses. In short, PSSI is in the business of securing human liberties and freedom.

in memoriam

- Václav Havel, *International Advisory Board Member (2002–2011)*
- Oldřich Černý, *Co-Founder and Executive Director (2002–2012)*

international advisory board

- Elie Wiesel
- Dennis C. Blair
- R. James Woolsey
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co-founder and chairman

- Roger W. Robinson, Jr.

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Queries about PSSI activities and projects can also be directed to
Petr Lang (lang@pssi.cz), Program Director.

Your Support is Appreciated

As the Institute is expanding its activities and regional outreach, we would welcome your support for these efforts.

Tax deductible contributions from the US can be made to PSSI through the Atlas Economic Research Foundation, 1201 L Street, NW, 2nd Floor, Washington, D.C. 20005. Our primary contact at the Foundation is Mr. Bradley Lips, Chief Executive Officer (e-mail: brad.lips@atlasusa.org, tel. +12024498449). Such donations can also be directed to the Institute's tax-exempt partner organization, PSSI Washington, 1002 Wisconsin Ave, Townhouse Levels 3 & 4, Washington, D.C. 20007.

Bank Account

Our direct PSSI Account is located at the Komerční banka, a.s.
(Na Příkopě 33, 11407 Prague 1, Czech Republic):
IBAN CZ7401000000512281850237 BIC/SWIFT Code: KOMBCZPP